A building is nothing without the people who bring it alive.
Martin Avila

Kinning Park Complex
The Beginning

• Built 1916 by Govan Parish School Board

• Annex to Lambhill Street public school

• 1976 Neighbourhood Education Centre
The Sit-In

- 1996 building faced closure
- 55 Day Sit-In Organised by local residents
- March to George Square
- Took control of the centre
Steps on the path

• Led by local voluntary association
• Artist and Activist Led
• Community Interest Company
• New Management Team and Board
Current challenges

• Outdated services
• Heating that finally failed
• A roof that leaks
• Impact on revenue generation
• Inability to plan long-term
Activity today

- Communities
- Creativity
- Wellbeing
- Citizenship
Plans for the future

- Building Purchase
- SCIO Conversion
- Main Building Refurbishment
- Annex Expansion
- Playing Fields Development
Main Building Refurbishment

• 1350m2 of Community Owned Space
• Expanded halls
• Renovated Artist Studios
• Commercial kitchen
• £180,000 annual revenue
Annex Building

- Cross Sectorial Innovation hub
- 600 m² of office and co-working space
- 3rd Sector and Social Enterprise
- Activity and partnership
- £120,000 annual revenue
Playing Fields

• Shared outdoor space for use by a range of community stakeholders
• Addressing key issues within the local area
• Platform for collaboration and partnership
• At the heart of new Local Development Plan
Inclusive growth – Our outputs

• Secure and build community owned assets
• Develop a range of community led services and activities
• Increase revenue generation by around £225,000
• Annual tax £50,000
• Training and employment opportunities
• Range of social outcomes
• Support 30 existing jobs
• Create 35 new jobs over 5 years
Some of the roadblocks along the way

- Being one of the first
- Completing the purchase
- Agreeing the value
- Changing governance structure
- Internal capacity
- Legal implications
- Timescales involved
Internal Factors

• Long-term track record

• Experienced and dedicated Board of Directors

• Committed, dedicated and talented staff team

• Ability to generate revenue

• Asset ownership is Power
External Factors

- Supportive legislative framework
- Accessing Capital Funding
- Combination of funds from a range of sources
- Clear and relevant National and Local Outcomes
- Partnership working and collaborations
Inclusive growth – The Challenges

• The Poverty Trap

• Disadvantage and Inequality

• Changing the way we work